

From the Director

As I write this column, I am reminded that another year has ended and with it, another page of Tryon Palace's history.

We leave 2013 with mixed emotions. With the loss of one of our colleagues, Director of Collection Services Nancy Packer, the Tryon Palace family was again reminded of how fragile life is. Nancy loved beautiful and historic objects, and relished working with our collections. We are grateful for her time with us; she leaves us with a reminder of the beauty of life and



the challenges of balancing past and present, all with an eye to the future.

On the operational front, Tryon Palace fared pretty well. We avoided another substantial budget cut that could have been the final blow to the existence of Tryon Palace. Through a unified effort by the N.C. Dept. of Cultural Resources, the Tryon Palace Commission, and the Tryon Palace Foundation, we were able to convey to the North Carolina General Assembly the importance of Tryon Palace's historic legacy, and the key role it plays in the tourism economy of our region and state. However, we need to remain vigilant and dedicated in our efforts; it seems new challenges lurk at the beginning of every fiscal year.

When I look back, I believe we emerged from a difficult period last summer, and slowly but surely began the work to rebuild and readjust some goals and targets. We even "went Hollywood" over the summer and again in the fall, as the popular television show "Sleepy Hollow" came to film at Tryon Palace. This was quite a different venture that required new and creative thinking on the part of all the staff to accommodate the needs of both a large production company and our visitors. It proved to be a great success.

While changes will continue, one thing is constant: we remain dedicated to our educational mission and to providing high quality programming to all our visitors, young and old. All of this would not happen without your financial support and your in-kind support to the Tryon Palace Foundation. Through all our ups and downs, you certainly remain a very dedicated group of supporters and I am grateful for it.

Again this year, on behalf of all the staff at Tryon Palace, I thank you for all you do and for all that I am confident you will continue to do. Be proud of your support of Tryon Palace—we certainly are. And remember that your feedback is very valuable to us, so don't be shy!

We leave 2013 behind with many memories, accomplishments and goals for the future. I look forward to seeing you here in 2014 ... we've got a lot of work to do!

Philippe Lafargue Executive Director, Tryon Palace



2013 Annual Report

The Tryon Palace Annual Report is published to acknowledge the generosity of Tryon Palace's primary supporters and to highlight achievements from the previous year. This publication is available to all those who have supported Tryon Palace through the Tryon Palace Commission and the Tryon Palace Foundation.

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Web: www.tryonpalacefoundation.org Email: contributions@tryonpalace.org Phone: 1-800-767-1560 Mail: Tryon Palace Foundation P.O. Box 1007, New Bern, NC, 28563

About Tryon Palace

Tryon Palace, located in New Bern, NC, is part of the Office of Archives and History, an agency of the North Carolina Department of Cultural Resources. Tryon Palace is one of North Carolina's most significant historic sites. It is the home of the Governor's Palace, North Carolina's first colonial and first state capitol, and includes historic buildings, gardens and the North Carolina History Center, which revolutionizes the visitor experience through use of the latest interactive technology. The History Center includes galleries, a performance hall, the museum store and a waterfront café.

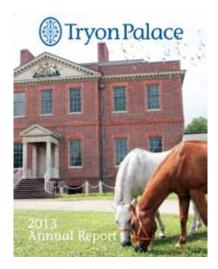
Tryon Palace's mission is to engage present and future generations in the history of North Carolina from early settlement in 1710, the development of statehood, and into the mid-20th century. It is dedicated to collecting, interpreting and preserving objects, buildings, landscapes and events that enrich the understanding of the making of our state and nation.

Tickets and visitor information are available at Tryon Palace, 529 S. Front St., New Bern. For directions and further information about special events, programs, group tours, employment, and more, visit www. tryonpalace.org or call (800) 767-1560.









ON THE COVER

Dusty and Wimpy enjoy breakfast in the Palace courtyard during a photo session held in the spring of 2013. This session was for the new book, *Tryon Palace:* A Visitor's Guide, which is now available in the Tryon Palace Museum Store. Photo by Craig Ramey.

Tryon Palace 2013 Annual Report

FEATURES

5 Lights, Camera, Action Tryon Palace makes its Hollywood debut with "Sleepy Hollow."

6 The Year in ReviewTake a look at the challenges, opportunities, and successes that Tryon Palace experienced in 2013.

10 Building a Legacy

A snapshot of new events, programs, and accomplishments that helped Tryon Palace promote its legacy and mission to new audiences.

12 Donations, Gifts, and Support A complete list of individuals,

A complete list of individuals, organizations, and businesses who supported Tryon Palace in 2013.

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From the Foundation

Over the last 55 years, Tryon Palace has played a fundamental role in preserving and teaching the history of our state and nation. A participatory democracy depends on engaged and informed citizens. A knowledge of great challenges and great leadership in the past is essential as we make decisions for the future. The teaching and learning of our history is not dispensable. It is a patriotic duty and, at our peril we neglect it.

What lessons are taught by a knowledge of the perseverance of our early settlers through hardships? What courage is learned from the participants in the First Provincial Congress held in defiance of British orders in August of 1774? What wisdom is shown in the Bayard versus Singleton decision establishing the national precedent of judicial review just after the Revolution and actualizing the separation of powers? What reverence for justice is imparted by knowing the actions of Judge



William Gaston in his fight for religious tolerance and the rights of blacks, both free and enslaved?

Through the remarkable lives of fugitive slaves like Abraham Galloway, who fought for and achieved their own freedom, we learn how cherished that freedom must be. Through the lives of women like Bayard Wooten, we see that greatness is achieved by an adherence to the highest standards.

These stories tell us who we are and who we can be. These stories are the ones we tell. They are not abstractions. They are as real and present as we choose to make them.

For all these years, a most remarkable public/private partnership has made it possible to tell these stories. Today, as perhaps never before in the history of this site, we have challenges to accomplishing our mission. Challenges bring us choices. Just as great leaders in the past responded to challenge, giving us so much, the challenges and the choices are now ours. It is our watch. Those challenges are also opportunities to lead.

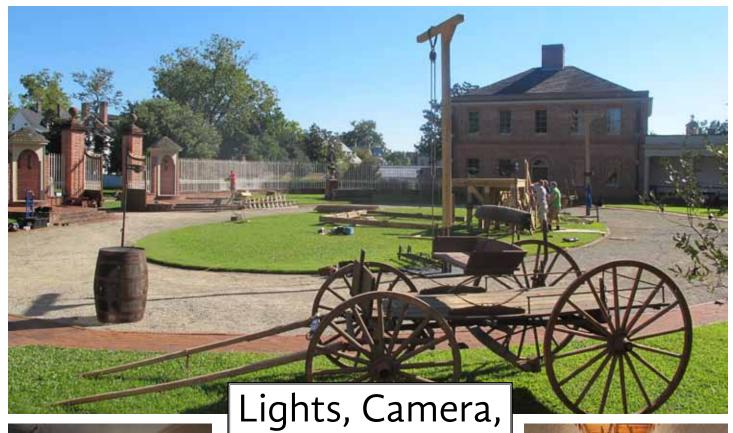
One of my dear friends in New Bern is a man named Luke P. Martin, Jr. Mr. Martin is the son (literally the son) of a man who fought in the Civil War. His father, born enslaved on a plantation near Plymouth, North Carolina, made his way as a fugitive through rivers and swamps to New Bern in January of 1863, just after the Emancipation Proclamation. Reaching Union-occupied New Bern meant freedom. Once here, Martin joined the recruits for the Colored Troops (35th USCT), and was wounded in Florida as he fought to achieve freedom for others. His youngest son, Luke, was born into freedom, but grew up through the worst of Jim Crow. This son, Luke, grew up to become a master brick mason, contributing greatly to the restoration and reconstruction of Tryon Palace. His work is legendary. At age 97, he still works today, though he told me that he no longer does "heavy work." I once asked Mr. Martin, a man who came through some of the worst Jim Crow days, how bad it was. His answer was quick. "I had a lot of hard days", he said, "but, I never had a bad day."

Every school child in North Carolina should hear Mr. Martin's words (and we're working on that project). We, also, need to hear his words and heed them.

If we are to turn our challenges into opportunities, we will have hard days. Yet, there is no reason for us to have a bad day. The role of the Tryon Palace Foundation is both essential and existential at this moment in the history of this site. It's all hands on deck and we need more hands.

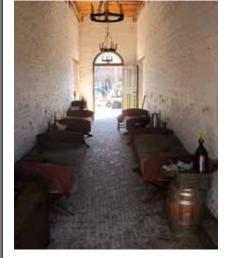
Thank you for all that you have done and will do. Loving our story, and telling our story as truthfully and inclusively as we can, is possible only because people like you are willing to devote your time and resources to the opportunities.

Nelson McDaniel President, Tryon Palace Foundation





Tryon Palace made its Hollywood debut in 2013 when FOX's new TV series "Sleepy Hollow" used the site as a backdrop for several scenes set in colonial America. Filming took place in July and September, and included scenes in front of the Governor's Palace and Daves House, as well as interiors in the Stanly House and the Stable Office. "Sleepy Hollow" brought great exposure to Tryon Palace—the series' first episode aired as the highest-rated drama to premiere on FOX's fall lineup in seven years. The network has signed the series for a second season, and the Palace is hopeful that producers will return to film more scenes in 2014.





The Year in Review

For Tryon Palace, 2013 was a year filled with innovative solutions and seized opportunities. Each of these new endeavors helped preserve the viability and integrity of Tryon Palace's educational mission, as well as produce new revenue streams and increase attendance.

Growth

One area that continues to show Tryon Palace's greatest potential for revenue growth is the use of venue rental space for weddings and special events. In 2013, Tryon Palace used the North Carolina History Center to create new partnerships with local not-for-profit groups, such as the Craven Arts Council and Gallery, and the N.C. Cooperative Extension, that bring an array of choices, entertainment, and new audiences to the Palace. Of course, one of Tryon Palace's most well-known clients isn't a local nonprofit; it's the largest food and beverage company in North America.

"Earlier in the year, after PepsiCo announced they would schedule their annual Board of Directors and Shareholders meeting at the North Carolina History Center for several years to come, we knew we were witnessing history in the making," said Philippe Lafargue, executive director for Tryon Palace. "This has been a fantastic relationship that only gets better with time, and we are most thankful to PepsiCo for their support, and for recognizing what a truly wonderful facility we have."

Tryon Palace also experienced growth with its annual Christmas Candlelight celebration. Offering online ticketing for the first time in the organization's history, this year's Candlelight brought visitors from 15 different states. This resulted in the Palace notching its highest attendance on record for a single night of Candlelight, and the highest total attendance (both weekends combined) since 2008. Understanding that special events are one of the most important ways to grow new and repeat visitation, Tryon Palace introduced pilot programs such as Jane Austen in June, tours of the Conservation Lab, and Historic Dinners in the Kitchen Office (both dinners sold out in less than two days).

The Palace also gained media exposure with help from the FOX TV series "Sleepy Hollow." The series was filmed at the Palace on two separate occasions, which attracted visitors, school groups, and passersby—all hoping to see a glimpse of Hollywood on the historic site.

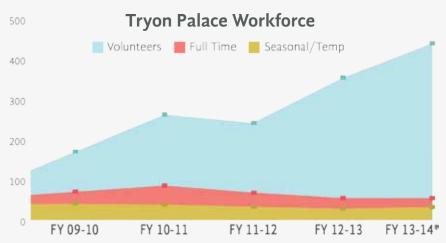
Visitor Attendance



Denotes total visitation at Tryon Palace by calendar year.

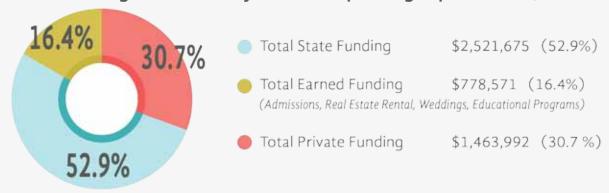


Various ticketed and free programs offered at Tryon Palace—workshops, concerts, exhibits, and events—by calendar year.



Number of people (full time, seasonal/temporary, and volunteers) working at Tryon Palace on a fiscal year basis. (* Numbers available through Dec. 31, 2013).

Annual Funding Sources for Tryon Palace Operating Expenditures (FY 12-13)



Challenges

The State of North Carolina's biennial budget for Tryon Palace (FY13-15) was a mix of good and bad news; a one-time appropriation of \$500,000 was certified in the budget to help maintain funding levels for FY13-14, but if nothing changes by July 2014, the Palace will experience a \$400,000 loss in funding for FY14-15. If implemented, this cut would translate into the loss of approximately 10 full-time positions at the Palace, and introduce the possibility of reducing operating hours to only weekends—in short, it would be a devastating blow to the Palace's day-to-day operations.

One of the ways Tryon Palace has worked to close the gap in funding has been through the efforts of its primary fundraising arm, the Tryon Palace Foundation. Formerly known as the Tryon Palace Council of Friends, the Foundation underwent several structural changes in 2013, which included an increase to the minimum donation needed to receive the group's most popular benefit (free admission for a year). Many of the Friends' longtime supporters did not welcome this change, and by January 2014 the benefit levels had been restructured to better reflect the needs and requests of the Foundation's members. The Foundation welcomed input from its members; however, some extra effort will be needed throughout 2014 to assure members that the benefit structure has reverted back to a more affordable model that includes the benefit of free admission.

Looking Ahead

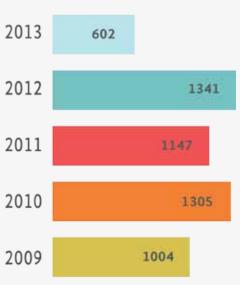
Attendance is one of the greatest indicators of Tryon Palace's success, and in 2013 the Palace saw a 5-percent increase over the previous year. An even greater gauge for growth is that attendance from July through December of 2013 was 12 percent higher than the same period in 2012.

"I believe this is the result of a concentrated effort to reach out to other organizations and to expand our audience," said Lafargue "We are providing different and unexpected programs, blending history and the arts, and implementing very focused and effective marketing efforts. I am confident this is the start of many good things to come."

Positive growth continued in January 2014 as ticketed attendance saw a 67-percent jump over the previous year, due in part to a traveling Blackbeard exhibit in the North Carolina History Center. Additionally, the Foundation's flagship fundraising event, WinterFeast (formerly known as the Aw Shucks! Oyster Roast), achieved record attendance and sold out of tickets more than two weeks before the event took place. Tryon Palace continues to work toward creating an exhibit schedule and special events that will help these attendance trends continue through 2015.

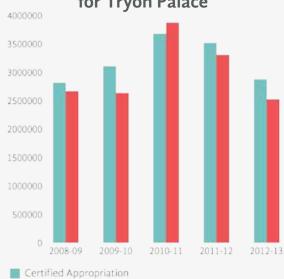
Each effort to increase attendance and create new revenue streams is in place to support the Palace's educational mission, as well as meet the challenge of creating a 50/50 share of funding between the State and private donors. Tryon Palace has moved the needle on that goal in recent years, closing out fiscal year 2012-2013 with 52.9 percent of its funding coming from State appropriations, and the rest from earned revenue and private supporters. This is an encouraging and healthy trend, and one that must continue as Tryon Palace plans for 2015 and beyond.

Tryon Palace Donors



Number of donors who gave to Tryon Palace each calendar year.

Annual State Appropriations for Tryon Palace



Authorized Appropriation

The "certified" budget indicates the original budget that was appropriated by the State during each fiscal year, and the "authorized" budget is the amount Tryon Palace was authorized to spend.

Volunteers Donate 24,892 Hours of Service



ost people don't realize the full impact that volunteers have on the daily operations of Tryon Palace. Volunteers can be found helping with maintenance issues, upkeep in the gardens, accounting and administration, driving the shuttle, helping with crafts, serving as guides, assisting in the Museum Store, or working as summer interns. In short, Tryon Palace would not be able to function without the support it receives from its volunteers.

In 2013, that level of support grew to 440 people, a 24-percent increase over the previous year. All combined, these dedicated volunteers contributed 24,892 hours to Tryon Palace, which equates to a labor cost value of \$545,352.

"Every opportunity I have, everywhere I go, I brag about their commitment and service in the many areas of Tryon Palace," said Philippe Lafargue, executive director for Tryon Palace. "We have blown by our past target of reaching the half-million-dollar benchmark in terms of volunteer labor value and we look forward and envision the year we reach the one-million-dollar mark."

In addition to all the areas that were supported in 2013 through volunteer hours, Tryon Palace was also pleased to receive assistance for the second year in a row from the Autism Society of North Carolina, which brings young men to clean windows at the North Carolina History Center.

Overall, the amount of volunteer hours in 2013 did not see an increase over 2012's 24,978 hours, but the 24-percent growth in participants—from 355 in 2012 to 440 in 2013—is certainly a strong indicator for more potential growth in the future.

"There is no doubt, that if we did not have our volunteers, we would not be able to deliver the programs and education that we currently provide," said Lafargue.

If you are interested in becoming a Tryon Palace volunteer, visit www.tryonpalace.org/volunteer.

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Ms. Joann Young

Building a Legacy: New Events

Tryon Palace is always working behind the scenes to maintain programs, exhibits, building restoration, and special events. in 2013, including the addition of new events (East Carolin workshops, the filming of a new TV series, and much more



A New Governor

Newly-elected Governor

Pat McCrory visited the Palace during
his first week in office.



The Birthplace of PepsiCo
PepsiCo announced that its annual shareholder
meeting will be held at the North Carolina
History Center for many years to come.



Miss Kay
Core Sound boatbuilding
traditions were celebrated with a
photography exhibit, boatbuilding,
and a charity auction of the Miss
Kay, a sailing skiff built by hand
and named after the Palace's late
director, Kay Williams.



Pottery Festival
Eastern North Carolina's best
potters chose the History Center
as the new home for their annual
pottery festival.



Historic Dinner
Candlelight dinners in
the Kitchen Office were a
popular new addition that will
continue in 2014.



Windows to the Past
A special donation allowed maintenance workers to restore many of the windows located in the Governor's Palace and the Kitchen Office.

How it All Co

Many of the programs and events above would not have been possible wit the Harold H. Bate Foundation for its continued commitmer For more information about how your donations can help support Try

and Accomplishments in 2013

n its commitment to history and education by providing new These efforts translated into several great accomplishments na Pottery Festival, Historic Dinners, Jane Austen in June), re. Join us as we look back at a great year for Tryon Palace.



Jane Austen in June
A celebration of the Regency
Era begins with a new annual
event filled with dancing,
gardens, and tea.



Sleepy Hollow
Tryon Palace made its Hollywood debut after the new
TV show "Sleepy Hollow" spent nearly two weeks
filming at the historic site (see page 5).



Ornament Workshop
Funding was provided for a free craft
workshop that gave more than 80 children
the chance to make ornaments for their
Christmas tree.



March on Washington
Tryon Palace honored the 50th
anniversary of the "March on
Washington" with Civil Rights
leader Dr. Benjamin Chavis, and a
trip to Washington, D.C.



Waystation Reopens
Visitors can once again receive tickets and information across the street from the Palace's front gate.



Record Attendance
The second night of this year's
Candlelight welcomed 1,854
visitors to the historic site, which
marked the highest single night
of attendance on record for the
Palace's popular holiday celebration.

mes Together

thout support from donors like you. Tryon Palace would also like to thank at to providing the public with free programs at Tryon Palace. From Palace, visit www.tryonpalacefoundation.org or call 252-639-3516.



2013 Donations, Gifts, and Support for Tryon Palace

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* Indicates donors that have given to Tryon Palace more than 10 consecutive years

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In Memoriam



hether it's through monetary donations, gifts to the Tryon Palace Collection, Life Income Gifts, or dedicated service, the continuation of Tryon Palace's legacy depends upon people who are committed to preserving history. On December 25, 2013, Tryon Palace lost one of its most committed advocates with the passing of Nancy Packer, chief curator and director of collections. Ms. Packer took her "dream job" at Tryon Palace in 2010 and quickly flourished. Working tirelessly to expand the collection and introduce new educational opportunities through exhibits and programming, some of her greatest accomplishments for Tryon Palace include her contributions to Candlelight, the Core Sound Boatbuilding exhibit, numerous food and culture programs—including the popular historic dinners held in the Kitchen Office—and the new book, *Tryon Palace: A Visitor's Guide.* Tryon Palace is truly grateful to those individuals who made donations in honor of Ms. Packer, and other Foundation members, in 2013.

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Special Events

Tryon Palace 2014-15



Tryon Palace 2014 Summer Concert Series

Sunday, June 1; Thursday, July 3; Saturday, Aug. 23
Three outdoor concerts will be held on Tryon Palace's South
Lawn this year, including free performances by the North Carolina
Symphony (June 1), and the 440th Army Band (July 3). The "Where
Rivers Meet Jazz Festival," which is a ticketed event, wraps up
the series on Aug. 23 with a concert featuring several nationallyrecognized jazz musicians.

A Midsummer Night's Party: An Evening with the Stanlys and Friends

Friday, June 6, 2014

Experience an evening of live music, dancing, games, tea, and a special garden party hosted by the Stanlys! This indoor/outdoor event will be held at the Commission House, located on the corner of George and Pollock Streets.

Jane Austen in June

Saturday, June 7, 2014
Tryon Palace and the Jane Austen Society

of North America's (JASNA)—North Carolina regional group invite you to partake in a day dedicated to the Regency Era. You'll attend "All About Tea" tours, enjoy dance classes, and participate in a hands-on craft workshop.

The Glorious Fourth

Friday, July 4

Step back and join the festivities of one of our earliest celebrations of the Glorious Fourth! Enjoy a day full of patriotic speeches, dancing, games, and kids' crafts. Bring your picnic lunch and spend the day immersed in the past.

Fall Family Day

Saturday, September 27, 2014
Families of all ages can enjoy interactive crafts and activities throughout the day. Different ticket options (including free admission for teachers with school I.D.) are available for tours of the North Carolina History Center, the Governor's Palace, and historic homes.

MUM'S the Word!

Friday, Oct. 10-Sunday, Oct. 12 Held during MUMfest Weekend, visitors to Tryon Palace will enjoy the beauty of thousands of chrysanthemums in the Palace gardens for free.

Christmas Candlelight Celebration

Saturday, December 13 and 20, 2014
Tryon Palace gets in the colonial holiday spirit with Candlelight tours, 18th-century performers, historically-inspired decorations, and black powder fireworks on the South Lawn

WinterFeast

Friday, January 30, 2015
Enjoy a night of oysters, brews, and comfort foods on New Bern's historic waterfront.
Held at the North Carolina History Center, this popular indoor/outdoor event is the Tryon Palace Foundation's primary annual fundraising event.

For times and ticketing information for these events, visit www.tryonpalace.org or call 252-639-3500.







Preservation begins with a solid Foundation.

The brick foundation used to support Governor William Tryon's palace was unearthed during an archaeological dig in the early 1950s. Nearly two centuries old and buried for 150 years, these bricks were crumbling beneath a world that had passed them by. But for a handful of Tryon Palace's early supporters, this foundation was worth preserving. Brick by brick, a new Palace was built on top of the original foundation and in 1959, the Tryon Palace Restoration opened to the public.

More than half a century later, the commitment made by Tryon Palace's earliest supporters has grown to include the Governor's Palace, historic homes, gardens, and the North Carolina History Center. And while Tryon Palace has gone through many changes over the years, one constant has remained—a foundation of dedicated supporters that continues to build Tryon Palace's legacy of education, preservation, and excitement for North Carolina's first capitol.

To learn how your tax-deductible donation can protect North Carolina's history for generations to come, contact the Tryon Palace Foundation today.

